2005 Hurricane Season
USACE-Internal RAP Workshop
17-19 Jan 06

Debris Focus Group

Presentation of Successes and Issues

DEBRIS

Proponent: MVD

Success	Recommendation and Recommended Lead	Obstacles
1. Employment of OFA, hired labor, and contract QAs – Intergovernmental	1. Sustain - MVD	1. None
2. Employment of ACI; contractor flexibility - Internal	2. Sustain - MVN	2. None
3. Use of GIS grid system for contractor work assignments & work documentation. - Internal	3. Sustain - MVD	3. None
4. Contractor safety	4. Sustain - MVD	4. None
	5. Sustain - RRC	5. None

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
1. ACI Contract - Single award / region not adequate for catastrophic event. - Lack of adequate performance measures - Failure of contractor to provide management plan	- Consider multiple award per region - Incorporate realistic performance measures; Incentives for good mgmt / performance. - Incorporate firm deadline for submission & penalty	Funding for next ACI solicitation / award

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
1. ACI Contract (Cont) - Incorporate local & small business opportunities without adverse effect(s) - Concept not employed properly. Should have begun negotiating new contracts for award after mobilization of Prime.	Host ACI / CT / Debris SME Summit Ensure ACI contract concept is presented in the proper context during training. MVN	Funding for next ACI solicitation/ award

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
2. Training Shortfalls In Following Areas: - Lessons learned for mgmt of wet debris vs. normal curbside debris - Processing taskers, issuing task orders, negotiating under ACI, data-base management - Proper utilization of ACI - Interagency debris	Provide short-term PRT training addressing indicated issues. Consider virtual or other training venues including traditional. RSC; MVD; Debris SMEs	Funding

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Issue	Recommendation and Recommended Lead	Obstacles
3. Lack of consistent debris message from FEMA. **- Eligibility issues** **- Environmental issues** **More diverse waste stream than normally encountered was a contributor.** **Intergovernmental** **Recurring** **Priority – Mid-Term**	**Address issue at FEMA/USACE RAP. Incorporate into joint training.** **HQUSACE – OHS; RSC; MVD; USACE / FEMA Debris SME**	**Training Funds**

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
4. Environmentally-friendly Debris Disposal Options **Example – Plasma Burners** **Intergovernmental** **Recurring** **Priority – Mid - Term**	**- Research and incorporate into USACE debris mgmt process.** **Debris SME PDT**	**Funding for effort**

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
5. Debris Cost Share **- 100% federal funding left** **little / no incentive for local** **governments to take debris** **mission - or to take a "hand-off" of the mission from USACE. Locals were** **told that 100% PA assistance would later change to cost share.** **Intergovernmental** **Unique**	**Employ same policy for DFA as for PA.** **FEMA**	**Political considerations**

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
6. Archiving data / info from past debris missions e.g. Hurricane Ivan, for future reference. - Access to archived data e.g. on pricing, task orders, field office organization, sectoring, etc. would	Develop a format for a database to be used for information storage and retrieval from previous debris missions. RSC; MVD; Debris SME	None

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Issue	Recommendation and Recommended Lead	Obstacles
7. Non-payment of sub-contractors. **- Multi-tiered sub-contracts led to no, or slow payments at lower tiers.** **Internal** **Unique** **Priority – Immediate & Long-Term**	**Consider requirement for payment bonds and / or limiting sub-contract tiers to two.** **MVN**	**Funding for next ACI solicitation / award**

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Issue	Recommendation and Recommended Lead	Obstacles
8. Reconciliation of load tickets / contractor invoices - The process for contractor payment determination is not well understood by PRT. A standard database is needed with a db manager familiar with debris mgmt	Develop a standard database for mgmt of load tickets & reconciliation of contractor invoices. Add to the Debris PRT a database mgr. familiar with contract language and software who can determine how to sort data & manage the system based upon type of on-going operation. HQUSACE Debris SME:	Funding to develop database

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Proponent: MVD

Issue	Recommendation and Recommended Lead	Obstacles
9. Demolition Mission / ROE **- FEMA placed lead for development of ROE / condemnation packets with local governments. Process has been very slow causing delay in mission start-up.** **Intergovernmental** **Recurring**	**In partnership with FEMA provide a standard process to be followed for ROE / condemnation package development that will result in timely, mission start-up. Use process for "blue roof" mission as a template.** **HQUSACE – RE; Debris SME**	**None**